# Financial Results 

 Third Quarter Fiscal 2017
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During the course of this meeting, we may make projections or other forwardlooking statements regarding future events or the future financial performance of the Company and the industry. We wish to caution you that such statements are predictions and that actual events or results may differ materially. We refer you to the documents the Company files from time to time with the Securities and Exchange Commission, specifically the Company's most recent Form 10-K and Form 10-Q. These documents contain and identify important factors that could cause the actual results for the Company to differ materially from those contained in our projections or forward-looking statements. These certain factors can be found at http://www.micron.com/certainfactors. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance, or achievements. We are under no duty to update any of the forward-looking statements after the date of the presentation to conform these statements to actual results.

Sanjay
Mehrotra
President and CEO

## Business Unit Update

## Compute \& Networking

Mobile

## Embedded

## Storage

- Record quarterly revenue in Auto, Consumer/Connected Home \& Industrial
- Maintaining market share leadership position in Automotive
- Ongoing transition of non-automotive DRAM portfolio to 20nm designs
- Revenue from Cloud customers 4 times higher Y/Y
- Increased Enterprise demand from analytics workloads
- Successfully ramped GDDR5X to high-volume production
- Planning to introduce nearly 20 new 1x designs in next 12 months
- Developing MCP and discrete NAND to address full range of smartphones
- Sampling 32-layer 3D NAND MCP and discrete eUFS and eMMC devices
- Record revenue driven by >30\% Q/Q growth in SSDs
- Sales to Cloud and Enterprise customers exceeded Client sales in SSDs
- OEM and Hyperscale customer qualifications underway for SATA drives


## Technology and Industry Outlook

- Ramping 64-layer 3D NAND and 1x DRAM and technologies
- Expect to achieve meaningful output by end of FY-17
- Initial revenue shipments recognized
- Progressing development of $3^{\text {rd }}$ generation 3D NAND and 1 y DRAM
- $3^{\text {rd }}$ generation 3D NAND will be based on CMOS Under Array architecture
- DRAM industry bit supply growth of $15 \%-20 \%$ in CY-17
- NAND industry bit supply growth of high-30\% to low-40\% in CY-17
- Expect healthy industry demand to persist into 2018

Ernie Maddock SVP and CFO

## DRAM

Represented 64\% of Micron Total Revenue in FQ3-17

- Mobile was in the mid-20\% range
- PC was in the low-20\% range, down from the prior quarter
- Server was approximately 30\%, up from 25\% the prior quarter
- Specialty DRAM was in the mid-20\% range
- Includes Networking, Graphics, Automotive and Other Embedded technologies


## Trade NAND

## Represented 31\% of Micron Total Revenue in FQ3-17

- Consumer represented approximately 40\%
- Consists primarily of component sales to partners and customers
- Mobile was in the mid-teens \% range
- Includes managed NAND solutions and the majority of our MCPs
- SSDs were in the mid-20\% range
- Automotive, Industrial, and Other Embedded applications were in the highteens \% range


## Compute \& Networking Business Unit

|  | FQ3-17 | FQ2-17 |
| ---: | ---: | ---: |
| Revenue | $\$ 2.39 B$ | $\$ 1.92 B$ |
| \% of total company revenue | $43 \%$ | $41 \%$ |
| Non-GAAP operating income | $\$ 1.22 B$ | $\$ 731$ |
| Non-GAAP operating income $\%$ | $51.0 \%$ |  |
|  |  |  |

- Increased DRAM content per server drove Enterprise revenue growth
- Recognized initial 1x DRAM revenue
- Double-digit revenue growth in Graphics driven by consoles and GPUs


## Mobile Business Unit

|  | FQ3-17 | FQ2-17 |  |
| ---: | ---: | ---: | ---: |
| Revenue | $\$ 1.13 \mathrm{~B}$ | \$1.08B |  |
| \% of total company revenue | $20 \%$ | $23 \%$ |  |
| Non-GAAP operating income | $\$ 304 \mathrm{M}$ | $\$ 170 \mathrm{M}$ |  |
| Non-GAAP operating income $\%$ | $26.9 \%$ | $15.7 \%$ |  |

- Revenue up 4\% Q/Q, primarily driven by stronger pricing
- Significant margin expansion Q/Q, reflecting transition to 20nm LPDRAM
- Anticipate increased demand ahead of flagship smartphone introductions


## Embedded Business Unit

|  | FQ3-17 | FQ2-17 |  |
| :---: | :---: | :---: | :---: |
| Revenue | \$700M | \$590M |  |
| \% of total company revenue | 13\% | 13\% |  |
| Non-GAAP operating income | \$256M | \$193M |  |
| Non-GAAP operating income \% | 36.6\% | 32.7\% |  |

- Strong bit demand and pricing strength in DRAM
- Record shipments of SLC and MLC NAND in Consumer/Connected Home
- Record shipments of DRAM to Industrial and eMMC NAND to Automotive


## Storage Business Unit

|  | FQ3-17 | FQ2-17 |  |
| ---: | ---: | ---: | ---: |
| Revenue | $\$ 1.32 \mathrm{~B}$ | $\$ 1.04 \mathrm{~B}$ |  |
| \% of total company revenue | $24 \%$ | $22 \%$ | $\mathbf{S}$ |
| Non-GAAP operating income | $\$ 276 \mathrm{M}$ | $\$ 71 \mathrm{M}$ |  |
| Non-GAAP operating income $\%$ | $21.0 \%$ | $6.8 \%$ |  |

- Revenue up 26\% Q/Q on strong SSD growth
- SSD sales to Cloud customers doubled Q/Q
- Continue to increase sales of our TLC 3D NAND solutions


## FQ3 2017 Summary

- Revenue of $\$ 5.57$ billion
- GAAP results
- Gross margin of 46.9\%
- Net income of $\$ 1.65$ billion
- Diluted earnings per share of \$1.40
- Non-GAAP results
- Gross margin of 48.0\%
- Net income of $\$ 1.90$ billion
- Diluted earnings per share of \$1.62
- Operating cash flow of $\$ 2.41$ billion


## Financial Summary

Non-GAAP

| Dollars in millions, except per share | FQ3-17 | $\%$ of Sales | FQ2-17 | \% of Sales |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | $\$ 5,566$ | $100 \%$ | $\$ 4,648$ | $100 \%$ |
| Gross margin | 2,671 | $48 \%$ | 1,789 | $38 \%$ |
| Operating income | 2,071 | $37 \%$ | 1,177 | $25 \%$ |
| Income tax (provision) benefit | $(64)$ |  | $(31)$ |  |
| Net income attributable to Micron shareholders | 1,896 | $34 \%$ | 1,031 | $20 \%$ |
| Diluted earnings per share | 1.62 |  | 0.90 |  |
| Cash provided by operating activities* | 2,407 |  | 1,766 |  |
| Cash, marketable investments and restricted cash | 4,899 |  | 4,584 |  |

*FQ2-17 operating cash flows of $\$ 1,766$ million is equal to GAAP operating cash flows of $\$ 1,405$ million, plus $\$ 361$ million of the Inotera purchase price, which was reflected for GAAP as an operating cash outflow

## FQ4 2017 Guidance

Non-GAAP

|  | FQ4-17 Guidance |
| :--- | ---: |
| Revenue | $\$ 5.70-\$ 6.10$ billion |
| Gross margin | $47 \%-51 \%$ |
| Operating expenses | $\$ 575-\$ 625$ million |
| Operating income | $\$ 2.20-\$ 2.40$ billion |
| Diluted EPS* | $\$ 1.73-\$ 1.87$ |

## Non-GAAP Reconciliations

## Consolidated Results

## Non-GAAP Reconciliation

| Amounts in millions, except per share amounts | FQ3-17 |  | FQ2-17 |  |
| :---: | :---: | :---: | :---: | :---: |
| GAAP net income attributable to Micron | \$ | 1,647 | \$ | 894 |
| Non-GAAP adjustments: |  |  |  |  |
| Flow-through of Inotera inventory step up |  | 36 |  | 60 |
| Stock-based compensation |  | 57 |  | 55 |
| Inotera acquisition costs |  | - |  | 12 |
| Restructure and asset impairments |  | 12 |  | 4 |
| Amortization of debt discount and other costs |  | 30 |  | 31 |
| Loss on restructure of debt |  | 61 |  | - |
| (Gain) loss from changes in currency exchange rates |  | 22 |  | 28 |
| (Gain) loss from business acquisition activities |  | - |  | (71) |
| Other |  | 3 |  | 11 |
| Estimated tax effects of above and changes in net deferred income taxes |  | 28 |  | 7 |
| Total non-GAAP adjustments |  | 249 |  | 137 |
| Non-GAAP net income attributable to Micron | \$ | 1,896 | \$ | 1,031 |
|  |  |  |  |  |
| GAAP shares used in diluted EPS calculations |  | 1,177 |  | 1,160 |
| Effect of capped calls and other adjustments |  | (8) |  | (14) |
| Non-GAAP shares used in diluted EPS calculations |  | 1,169 |  | 1,146 |
|  |  |  |  |  |
| GAAP diluted earnings per share | \$ | 1.40 | \$ | 0.77 |
| Effects of above |  | 0.22 |  | 0.13 |
| Non-GAAP diluted earnings per share | \$ | 1.62 | \$ | 0.90 |

## Consolidated Statement of Operations

FQ3 2017 Non-GAAP Reconciliation

| Amounts in millions | GAAP |  | Adjustments |  |  | Non-GAAP |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 5,566 | \$ | - |  | \$ | 5,566 |
| Cost of goods sold |  | 2.957 |  | (62) | A, B, I |  | 2.895 |
| Gross margin |  | 2,609 |  | 62 |  |  | 2,671 |
| Selling, general, and administrative |  | 204 |  | (20) | C |  | 184 |
| Research and development |  | 434 |  | (14) | D, I |  | 420 |
| Restructure and asset impairments |  | 12 |  | (12) | E |  | - |
| Other operating (income) expense |  | (4) |  | - |  |  | (4) |
| Total operating expenses |  | 646 |  | (46) |  |  | 600 |
| Operating income |  | 1,963 |  | 108 |  |  | 2,071 |
|  |  |  |  |  |  |  |  |
| Interest expense, net |  | (143) |  | 30 | F |  | (113) |
| Other non-operating income (expense), net |  | (83) |  | 83 | G, H |  | - |
|  |  | 1,737 |  | 221 |  |  | 1,958 |
| Income tax (provision) benefit |  | (92) |  | 28 | J |  | (64) |
| Equity in net income (loss) of equity method investees |  | 2 |  | - |  |  | 2 |
| Net income |  | 1,647 |  | 249 |  |  | 1,896 |
| Net income attributable to noncontrolling interests |  | - |  | - |  |  | - |
| Net income attributable to Micron | \$ | 1,647 | \$ | 249 |  | \$ | 1,896 |

## Consolidated Statement of Operations

FQ3 2017 Non-GAAP Reconciliation (continued)

| Amounts in millions |  |  |
| :--- | :--- | :--- |
| A | Flow-through of Inotera inventory step up | $\$ 6$ |
| B | Stock-based compensation - cost of goods sold | 24 |
| C | Stock-based compensation - sales, general, and administrative | 20 |
| D | Stock-based compensation - research and development | 13 |
| E | Restructure and asset impairments | 12 |
| F | Amortization of debt discount and other costs | 30 |
| G | Loss on restructure of debt | 61 |
| H | (Gain) loss from changes in currency exchange rates | 22 |
| I | Other | 3 |
| J | Estimated tax effects of above and non-cash changes in net deferred income taxes | 28 |
|  |  | 249 |

## Summary Key Data

## Non-GAAP Financial Data and Guidance

| \% of Revenue | FQ3-17 |
| :--- | ---: |
| DRAM | $64 \%$ |
| Trade NAND* | $31 \%$ |


| Sales Bit Growth Q/Q | FQ3-17 |
| :--- | ---: |
| DRAM | $5 \%$ |
| Trade NAND* | $17 \%$ |
|  |  |


| ASP Change Q/Q | FQ3-17 |
| :--- | ---: |
| DRAM | $14 \%$ |
| Trade NAND* | $3 \%$ |


| Cost/Bit Change Q/Q | FQ3-17 |
| :--- | ---: |
| DRAM | $(6 \%)$ |
| Trade NAND* | $(12 \%)$ |


| Gross Margin | FQ3-17 |
| :--- | ---: |
| DRAM | $54 \%$ |
| Trade NAND* | $41 \%$ |

## Convertible Notes Dilution Overview

FQ3 2017 (shares in millions)

| Stock Price | $\mathbf{\$ 2 5}$ | $\mathbf{\$ 2 6}$ | $\mathbf{\$ 2 7}$ | $\mathbf{\$ 2 8}$ | $\mathbf{\$ 2 9}$ | $\mathbf{\$ 3 0}$ | $\mathbf{\$ 3 1}$ | $\mathbf{\$ 3 2}$ | $\mathbf{\$ 3 3}$ | $\mathbf{\$ 3 4}$ | $\mathbf{\$ 3 5}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 2032 C Notes | 14 | 15 | 15 | 15 | 16 | 16 | 16 | 16 | 16 | $\mathbf{1 7}$ | $\mathbf{1 7}$ |
| 2032 D Notes | 11 | 11 | 11 | 11 | 12 | 12 | 12 | 12 | 12 | 13 | 13 |
| 2033 E Notes | 9 | 9 | 9 | 10 | 10 | 10 | 10 | 10 | 11 | $\mathbf{1 1}$ | $\mathbf{1 1}$ |
| 2033 F Notes | 15 | 16 | 16 | 17 | 17 | 17 | 18 | 18 | 18 | 18 | 19 |
| 2043 G Notes | 0 | 0 | 0 | 0 | 0 | 1 | 2 | 3 | 4 | 5 | 6 |
| Total dilutive shares | $\mathbf{4 9}$ | $\mathbf{5 1}$ | $\mathbf{5 1}$ | $\mathbf{5 3}$ | $\mathbf{5 5}$ | $\mathbf{5 6}$ | $\mathbf{5 8}$ | $\mathbf{5 9}$ | $\mathbf{6 1}$ | $\mathbf{6 4}$ | $\mathbf{6 6}$ |
| Benefit from capped calls | -21 | -20 | -20 | -19 | -18 | -18 | -17 | -16 | -16 | $-\mathbf{1 6}$ | $-\mathbf{1 5}$ |
| Net dilution | $\mathbf{2 8}$ | $\mathbf{3 1}$ | $\mathbf{3 1}$ | $\mathbf{3 4}$ | $\mathbf{3 7}$ | $\mathbf{3 8}$ | $\mathbf{4 1}$ | $\mathbf{4 3}$ | $\mathbf{4 5}$ | $\mathbf{4 8}$ | $\mathbf{5 1}$ |



