Financial Results First Quarter Fiscal 2019

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Sanjay Mehrotra President and CEO



Continued Strong Technology and Roadmap Execution

DRAM

- 1Xnm: Achieved crossover of shipments in FQ1-19
- 1Ynm: Started revenue shipments in FQ1-19; remain on track for meaningful production by FQ3-19
- 1Znm: Making excellent progress on development

NAND

- QLC: Introduced consumer NVMe SSDs and enterprise SATA SSDs
- 96L: Started shipping products; yields ahead of plan
- High-value solutions: Now represent over 50% of NAND bits



FQ1-19 Accomplishments by End Market

Mobile

- Record revenue, gross margins and operating margins
- Mobile DRAM content growth of >25% in density per units shipped Y/Y

Datacenter and Graphics

- Strong demand for higher density products; 64GB module revenue up >50% Q/Q
- Started volume ramp of high-performance GDDR6 memory

Long lifecycle Industrial, Multi-market and Auto

- Record revenue in Auto and Industrial markets with Q/Q expansion in gross margins
- Strength in Auto driven by increasing demand for in-vehicle infotainment and ADAS



CY-19 Industry Outlook Expectations



- Industry demand growth of ~16%
- Industry supply bit output growth tracking above demand
- Taking actions to lower our DRAM bit output growth to ~15%

- Industry demand growth of ~35%
- Industry supply bit output growth exceeds demand growth
- Taking actions to lower our NAND output and now expect our NAND bit shipment growth to be ~35%



Dave Zinsner

Chief Financial Officer



Performance by Product Line





Revenue by Business Unit

	FQ1-19	FQ4-18	Q/Q % Change	FQ1-18	Y/Y % Change
Compute and Networking (CNBU)	\$3.60B	\$4.36B	(17)%	\$3.21B	12%
Mobile (MBU)	\$2.21B	\$1.90B	17%	\$1.37B	62%
Storage (SBU)	\$1.14B	\$1.24B	(8)%	\$1.38B	(17)%
Embedded (EBU)	\$933M	\$923M	1%	\$830M	12%



Financial Metrics

- GAAP results
 - Gross margin: 58%
 - Net Income: \$3.29 billion
 - Diluted EPS: \$2.81
- Non-GAAP results
 - Gross margin: 59%
 - Net Income: \$3.51 billion
 - Diluted EPS: \$2.97
- Non-GAAP operating expenses of \$783 million
- Non-GAAP operating income of \$3.9 billion



Other Financial Metrics

- Repurchased \$1.8 billion of common stock,
 - Reduced total shares by 42 million or approximately 3.5% of shares outstanding
- Operating cash flow
 - \$4.8 billion in FQ1-19
- Capital expenditures, net of partner contributions
 - \$2.5 billion spent in FQ1-19
 - Revised FY-19 capex forecast to \$9.0 to \$9.5 billion
- Free cash flow*
 - \$2.3 billion in FQ1-19



Record Net Cash Position in FQ1-19

- FQ1-19 free cash flow* of \$2.3 billion
- Reduced gross debt position by ~\$500 million in FQ1-19

Total Cash Total GAAP Debt



*Free cash flow consists of cash provided by operating activities less investments in capital expenditures, net of partner contributions Cash includes short-term investments, long-term investments, and restricted cash Debt is GAAP value including current portion and long-term debt



Revised FY-19 Investment Plans

FY-19 Capex* \$9B - \$9.5B

- \$1.25B reduction from prior guidance
- Will continue to remain flexible to respond to market conditions



FQ2-19 Guidance

Non-GAAP

Revenue	\$5.70 billion – \$6.30 billion
Gross margin	50% - 53%
Operating expenses	\$800 million +/- \$25 million
Diluted EPS*	\$1.75 +/- \$0.10



Non-GAAP Reconciliations



Consolidated Results

Non-GAAP Reconciliations

Amounts in millions, except per share amounts		FQ1-19	FQ4-18		FQ1-18
GAAP net income attributable to Micron	\$	3,293	\$ 4,325	\$	2,678
Non-GAAP adjustments:					
Stock-based compensation		61	47		51
Employee severance, start-up costs, and other		38	8		3
Restructure and asset impairments		30	7		6
Amortization of debt discount and other costs		18	23		29
(Gain) loss on debt repurchases and conversions		(14)	(1)		195
(Gain) loss from changes in currency exchange rates		5	15		9
Impact of U.S. income tax reform		47	(83)		
Estimated tax effects of above and changes in net deferred income taxes	_	30	(28)	_	23
Total non-GAAP adjustments		215	(12)		316
Non-GAAP net income attributable to Micron	\$	3,508	\$ 4,313	\$	2,994
GAAP shares used in diluted EPS calculations		1,174	1,216		1,225
Adjustment for stock-based compensation and effect of capped calls		5	 4		(5)
Non-GAAP shares used in diluted EPS calculations		1,179	1,220		1,220
GAAP diluted earnings per share	\$	2.81	\$ 3.56	\$	2.19
Effects of above		0.16	(0.03)		0.26
Non-GAAP diluted earnings per share	\$	2.97	\$ 3.53	\$	2.45



Consolidated Statement of Operations

FQ1-19 Non-GAAP Reconciliation

Amounts in millions	 GAAP	Adjustments		Non-GAAP
Revenue	\$ 7,913	\$ —		\$ 7,913
Cost of goods sold	 3,298	(55)	A,H	3,243
Gross margin	4,615	55		4,670
Selling, general, and administrative	209	(21)	B,H	188
Research and development	611	(22)	C,H	589
Other operating (income) expense	36	(30)	D	6
Total operating expenses	856	(73)		783
Operating income	3,759	128		3,887
Interest expense, net	5	18	Е	23
Other non-operating income (expense), net	9	(8)	F,G,H	1
	3,773	138		3,911
Income tax provision	 (477)	77	I,J	(400)
Net income	 3,296	215		3,511
Net income attributable to noncontrolling interests	(3)			(3)
Net income attributable to Micron	\$ 3,293	\$ 215		\$ 3,508



Consolidated Statement of Operations

FQ1-19 Non-GAAP Reconciliation (continued)

Amo	unts in millions			
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A	Stock-based compensation – cost of goods sold	\$	26	
В	Stock-based compensation – sales, general, and administrative		19	
С	Stock-based compensation – research and development		16	
D	Restructure and asset impairments		30	
Е	Amortization of debt discount and other costs		18	
F	(Gain) loss on debt repurchases and conversions		(14)	
G	(Gain) loss from changes in currency exchange rates		5	
Н	Employee severance, start-up costs, and other		38	
I	Impact of U.S. income tax reform		47	
J	Estimated tax effects of above and non-cash changes in net deferred income taxes		30	
		\$	215	



Other Key Data



Financial Summary

Non-GAAP

Dollars in millions, except per share	FQ1-19	% of Sales	FQ4-18	% of Sales	FQ1-18	% of Sales
Revenue	7,913	100%	8,440	100%	6,803	100%
Gross margin	4,670	59%	5,179	61%	3,769	55%
Operating income	3,887	49%	4,439	53%	3,157	46%
Income tax provision	(400)		(131)		(91)	
Net income attributable to Micron	3,508	44%	4,313	51%	2,994	44%
Diluted earnings per share	2.97		3.53		2.45	
Cash provided by operating activities	4,810		5,155		3,636	
Cash, marketable investments, and restricted cash	7,206		7,356		6,610	



Non-GAAP Financial Data and Guidance

% of Revenue	FQ1-19		FQ1-19 Non-GAAP (amounts in millions,	FQ2-19 Non-GAAP Guidance
DRAM	68%		except per share)	
Trade NAND*	28%	Revenue	\$ 7,913	\$5.70 billion – \$6.30 billion
		Gross margin	59%	50% - 53%
		Operating expenses	\$ 783	\$800 million +/- \$25 million
% Sales Volume Change	FQ1-19 Q/Q	Earnings per share	\$ 2.97	\$1.75 +/- \$0.10
DRAM	Relatively flat			
Trade NAND*	Increased low to mid-teens % range		FQ1-19 Non-GAAP (amounts in millions)	FQ2-19 Non-GAAP Estimates
		Diluted shares	1,179	~1,153 million
		Income tax provision	\$ (400)	FY-19: ~11% of PBT
% ASP Change	FQ1-19 Q/Q	Operating cash flow	\$ 4,810	—
DRAM	Decreased high single digit %	Depreciation and amortization	\$ 1,330	—
Trade NAND*	Decreased low to mid- teens % range	Capital expenditures (Capital cash flow) (a)	\$ 2,484	FY-19: \$9 billion - \$9.5 billion

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Convertible Notes Dilution Overview

(shares in millions)

Stock Price	Actual FQ1-19*	\$30	\$33	\$36	\$39	\$42	\$45	\$48	\$51	\$54	\$57	\$60
2032 D Notes	11	9	9	10	10	10	10	11	11	11	11	11
2033 F Notes	5	4	4	4	5	5	5	5	5	5	5	5
2043 G Notes	10	1	4	7	9	11	12	14	15	16	17	18
Total dilutive shares	26	14	17	21	24	26	27	30	31	32	33	34
Benefit from capped call	(2)	(3)	(3)	(3)	(3)	(2)	(2)	(2)	(2)	(2)	(2)	(2)
Net dilution	24	11	14	18	21	24	25	28	29	30	31	32

Note: Except for FQ1-19 dilution, the table above presents the potential dilutive impact of convertible notes outstanding as of November 29, 2018 over the range of trading prices for Micron's stock.



